

582 - SUPPORT AND REHABILITATION SERVICES FOR CHILDREN, YOUTH, AND YOUNG ADULTS

EFFECTIVE DATE: 04/29/24, UPON PUBLISHING¹

APPROVAL DATE: 02/08/24, 04/30/25²

I. PURPOSE

This Policy applies to ACC, ACC-RBHA, ALTCS E/PD, DCS, ~~CHP~~ (CHP), and DES, ~~DDD~~ (DDD) Contractors. This Policy is an optional resource for Fee-For-Service (FFS)³ programs and is not a requirement for FFS providers. This Policy establishes expectations for the implementation of support and rehabilitation services as they are utilized in the Children's System of Care.

II. DEFINITIONS

Refer to the AHCCCS Contract and Policy Dictionary for common terms found in this Policy, ~~including:~~

CHILD AND FAMILY TEAM (CFT)	MEMBER	PROVIDER ⁴
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~~For purposes of this Policy, the following terms are defined as:~~

~~WRAPAROUND~~

~~Wraparound differs from many service delivery strategies in that it provides a comprehensive, holistic, youth and family-driven way of responding when children or youth experience complex mental health or behavioral challenges. Wraparound puts the child or youth and family at the center. With support from a team of professionals and natural supports, the family's ideas and perspectives about what they need and what will be helpful to drive all of the work in Wraparound.~~⁵

III. POLICY

Support and rehabilitation services are two categories of Medicaid covered behavioral health services that are used to support children and families. Support and rehabilitation services are an essential part of home and community-based practice and culturally competent care. These services help children live successfully with their families and in the community. These services, in combination with all covered behavioral health services, are included in a service plan that is individualized to the strengths, needs, and culture of the family. These services are continually monitored by the Child and Family Team (CFT) for effectiveness. Refer to AMPM Policy 310-B for further information on support and rehabilitation services.

¹ Date Policy is effective.

² Date Policy is approved.

³ Added acronym for first time use.

⁴ Removing terms; all common terms found throughout policy can be found in the AHCCCS Contract and Policy Dictionary.

⁵ Removing term throughout policy as no longer an identified term.

1. The Contractor shall ensure that support and rehabilitation services including but not limited to⁶ the following are available to meet the needs of children and families:
 - a. Care Coordination⁷,
 - ~~a.b.~~ Case Management,
 - ~~b.c.~~ Health Promotion,
 - ~~c.d.~~ Family Support,
 - ~~d.e.~~ Peer Support,
 - ~~e.f.~~ Extended Supported Employment,
 - ~~f.g.~~ Personal Care,
 - ~~g.h.~~ Psychoeducational Services,
 - ~~h.i.~~ Pre-Job Training,
 - ~~i.j.~~ Living Skills and Development,
 - ~~j.k.~~ Supportive Housing,
 - ~~k.l.~~ Respite, and
 - ~~l.m.~~ Therapeutic Foster Care (TFC)⁸.

2. The Contractor shall ensure the children's⁹ system ~~of care~~ offers a comprehensive array of community-based services that are:
 - a. Individualized to the child and family's needs,
 - b. Coordinated across agencies and systems, agencies may include:
 - i. Department of Child Safety (DCS),
 - ii. School,
 - iii. Division of Developmental Disabilities (DDD),
 - iv. Treating Medical Professionals,
 - v. Juvenile Justice, and
 - vi. Other involved providers
 - c. Delivered in the most appropriate and least restrictive environment,
 - d. Culturally competent,
 - e. Utilize evidenced-based practices,
 - f. Based on the voice and choice of the child and family, and
 - g. Collaborates in full partnership with the child and family.

3. The Contractor shall ensure:
 - a. A children's system of care that is multi-tiered and supports the youth based on the complexity of their needs,
 - b. Support and rehabilitation services are available to all children and families,

⁶ Revised per policy standard language, throughout the policy.

⁷ Adding responsible activity for Contractors.

⁸ Added acronym for first time use.

⁹ Adding that this is for the children's system and change identifying children's system added throughout policy when applicable.

- c. Providers utilize a unique combination of natural supports, community supports, involved agencies and formal service providers that come together to assist children and families in meeting their goals, family vision and achievement of the child or youth's full potential. ~~The~~ ~~Based on the needs, formal~~ service provider ~~will~~ shall include treatment services, as well as support and rehabilitation services based on the member needs¹⁰, and
- d. Children with complex needs are assigned to high needs provider¹¹ case management, as specified in AMPM Policy 570, and receive care that supports the child to be successful in the least restrictive environment. ~~to fidelity of the Wraparound model~~. All other members are assigned a provider Case Manager as needed, based upon a determination of the member's service acuity needs¹².

A. INTEGRATING SUPPORT AND REHABILITATION SERVICES WITH CFT PRACTICE FOR MEMBERS WITH COMPLEX NEEDS.

The Contractor shall ensure that high needs ~~Ce~~ase ~~M~~anagers complete the following tasks when planning and arranging for support and rehabilitation services in alignment with best practices ~~in fidelity with the phases of Wraparound~~:

1. Engagement and Team Preparation:
 - a. Educate the family on ~~{CFT}~~ ~~Wraparound~~ philosophy and process in a face-to-face conversation with the goal of building trust, setting the tone for teamwork, and helping the family to understand they are an integral part of the process and that their preferences will be prioritized,
 - b. Discussion of legal and ethical issues and obtain informed consent ~~refer to~~ as specified in¹³ AMPM Policy 320-Q,
 - c. Stabilize any immediate crisis, if needed,
 - d. Complete ~~s~~Safety planning to address any immediate crisis,
 - e. Explore the family's perspective on their strengths, needs, culture and family vision,
 - f. Offer family and/or peer support with community-based agency's such as peer and family run organizations to assist with system navigation ~~refer to~~ as specified in AMPM Policy 320-Q,
 - g. Completion of ~~Family Story~~/Strengths, Needs, Culture Discovery as identified in AMPM Policy 580 Attachment A to aid in service planning and treatment¹⁴,
 - h. Determine natural and informal supports and use this information to assist the family in building their team, and
 - i. Arrange meeting times and locations that are easily accessible and comfortable for the child and family.

¹⁰ Sentence restructure to allow for complete expectation.

¹¹ Adding for consistency with AMPM Policy 570, Provider Case Management.

¹² Adding language regarding potential for other members assigned as needed per AMPM Policy 570.

¹³ Revised to align with policy standards revised throughout policy when applicable.

¹⁴ Strength Needs Culture Discovery (SNCD) is covered under AMPM Policy 580 Attachment A.

2. Initial Service Plan Development:
 - a. Establish ground rules,
 - b. Create the family vision, which is the overarching goal of the family that guides the team through all phases,
 - c. Build trust and mutual respect while creating the service plan,
 - d. Ensure that families feel heard,
 - e. Determine underlying needs and it is key that identified needs are not services,
 - f. Identify goals that the family wants to work on and will meet their underlying needs. Goals ~~should~~ shall be attainable, person-centered and outcome driven.
 - g. Locate and select support and rehabilitation services for service plan ~~implement~~ implementation and include these services in service plan. This ~~should~~ shall include a combination of the support(s) outlined in the beginning of this Policy as support and rehabilitation services.
 - h. The CFT facilitator shall complete the necessary steps and provide support with referrals for support and rehabilitation services,
 - i. Assign the team actions steps for service¹⁵ plan implementation,
 - j. Development of a proactive safety plan, and
 - k. Provide the team with a copy of the service plan within ~~7~~ seven days.
3. Implementation of the service plan:
 - a. Follow up on assigned action steps,
 - b. Continually review service plan ensuring that family feels strategies are effective and meeting their needs,
 - c. Track progress and successes,
 - d. Evaluate outcomes and progress toward family vision and adjust the service plan as necessary,
 - e. Update assessment and treatment plans if additional needs are identified at any point in treatment when the need arises,
 - f. Consider new strategies as necessary,
 - g. Continued evaluation of team engagement and buy-in,
 - h. Address any issues that arise with team cohesion,
 - i. Celebrate successes,
 - j. Team members will be provided with the most recent service plan and meeting minutes, and
 - k. Coordinate effectively with formal and informal support on an ongoing basis. This may be accomplished through CFT meetings as well as through regular communication with CFT members outside of the meetings.
4. Transitioning out ~~of Wraparound~~ of High Needs Case Management¹⁶:
 - a. Transition planning ~~starts~~ shall start no later than 90 days prior to transitioning the member to a lower level of care coordination,
 - b. The CFT facilitator shall work with the team ~~on~~ to develop a transition plan to ensure that the youth and family will be able to maintain success utilizing natural and community supports. The transition plan shall include:

¹⁵ Adding service to indicate service plan throughout policy.

¹⁶ Remove Wraparound and replace with High Needs Case Management.

- i. ~~Plan Provision~~ for the transition of CFT practice, ~~formal Wraparound~~,
- ii. ~~Create a transition plan to include p~~Post-transition crisis management, and
- ~~iii. Regular follow-up with the child and family.~~
- c. Create a graduation celebration, and
- d. Follow up with the child and family ~~and check in~~ to ensure continued success after transitioning out of ~~Wraparound~~ High Needs Case Management¹⁷ services.

B. RESPONSIBILITIES REGARDING SUPPORT AND REHABILITATION SERVICES PROCESSES

1. The Contractor is responsible for developing sufficient support and rehabilitation service capacity to meet the behavioral health needs of youth and families, as identified in their CFTs. The Contractor shall ensure the following occurs in relation to service capacity:
 - a. The CFTs have access to the full range of support and rehabilitation services, and are made available to meet the needs of the children and families,
 - b. The CFT facilitators and families are aware of the value of support and rehabilitation services, as well as specific and current service options available in their area,
 - c. Subcontracted providers have up-to-date and accurate listings of all support and rehabilitation providers within the Contractor's network and the type of services to provide, and
 - d. Both generalist and specialist support and rehabilitation service providers, as outlined in Contract, are available to meet the behavioral health needs of children, and families as identified in their CFT meetings.
2. The Contractor shall create and oversee a process whereby support and rehabilitation services providers receive copies of the following documents in a timely manner each time they are updated. The Contractor shall ensure that CFT facilitators provide the following documents even in instances where the child, youth or family self-refers. These documents are needed for quality service provision and appropriate clinical care:
 - a. Assessments,
 - b. Service Plans,
 - c. Demographic Information,
 - d. Safety Plans,
 - e. Strengths, Needs, Culture Discovery, ~~and~~
 - f. The CFT Notes (if separate from the above items), and
 - ~~f.g. Transition Plan out of High Needs Case Management services~~¹⁸.
3. The Contractor shall have a process and ensure that providers are educated in the process for CFT facilitators to escalate capacity issues ~~at or~~ any time a necessary service cannot be located for a child or family. The Contractor shall assist the CFT with locating and securing services for the child and family:
 - a. The Contractor shall track these issues to determine if there is sufficient network capacity for covered behavioral health services, to include but not limited to support and rehabilitation services, and

¹⁷ Remove Wraparound.

¹⁸ Added to include in best practice and mentioned above in policy.

- b. To better assess the need for increased support and rehabilitation services capacity, the Contractor shall monitor information from CFT facilitators who are unable to locate support and rehabilitation services in the timeframes ~~outlined~~^{outlined-specified} in ACOM Policy 417. Information gathered ~~may include~~^{includes} but is not limited to the date of the request(s), names of providers approached, the specific location (city) of the family, the type and frequency of support and rehabilitation services sought by the team.
4. The Contractor shall require that support and rehabilitation services providers use a standardized referral process that helps providers receive, store, track, and respond in writing to all referrals received from CFT facilitators.
5. The Contractor shall ensure that procedures are in place to require support and rehabilitation service providers to perform the following:
 - a. Respond to referrals in a timely manner as required by ACOM Policy 417,
 - b. Participate actively in CFT meetings (as desired by the family/guardians),
 - c. Provide information regarding service delivery as it relates to established child/family goals, and
 - d. Provide the training and supervision necessary to help staff members provide effective support and rehabilitation service as outlined by the CFT.
6. ~~If~~^{if} The Contractor ~~shall have~~^{has} a process to review the medical necessity of services, ~~and~~^{and}¹⁹ such reviews shall be done with the CFT rather than outside of the CFT meeting. During such reviews, case-specific factors identified by the CFT members as being important to the success of the family must be considered.

C. TRAINING AND SUPERVISION RECOMMENDATIONS

The Contractor shall establish processes for ensuring all clinical and support services staff working with children, youth, and young adults are trained in: the use of support and rehabilitation services, the High Needs Case Management ~~Wraparound~~²⁰ model, any Contractor required processes, and the requirements outlined in this policy.

The Contractor and their subcontracted network and provider agencies shall have supervision processes in place for direct care clinical staff, in accordance with A-A-C- R9-10-115.

The Contractor shall ~~provide~~^{submit} documentation demonstrating the required network and provider ~~and Contractor~~²¹ staff have been trained on the elements specified in this Policy upon request from AHCCCS. ²²

¹⁹ Clarity added to language for expectation.

²⁰ Remove fidelity to Wraparound.

²¹ Contractor staff include E/PD Case Managers as well as ability for Contractors to review to requirements.

²² Removed endnotes below per policy standards.

ⁱ “Wraparound Basics or What is Wraparound: An Introduction.” *National Wraparound Initiative*, <https://nwi.pdx.edu/wraparound-basics/#whatisWraparound>, Sep. 2022.

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